



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

2020/21 FINANCIAL YEAR

SEDIBENG DISTRICT MUNICIPALITY

1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) is a management, implementation and monitoring tool that assists the Executive Mayor, Councillors, Municipal Manager, senior managers and community. It ensures that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council.

It also enables the Municipal Manager to monitor the performance of senior managers, the Executive Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

2. LEGISLATIVE BACKGROUND

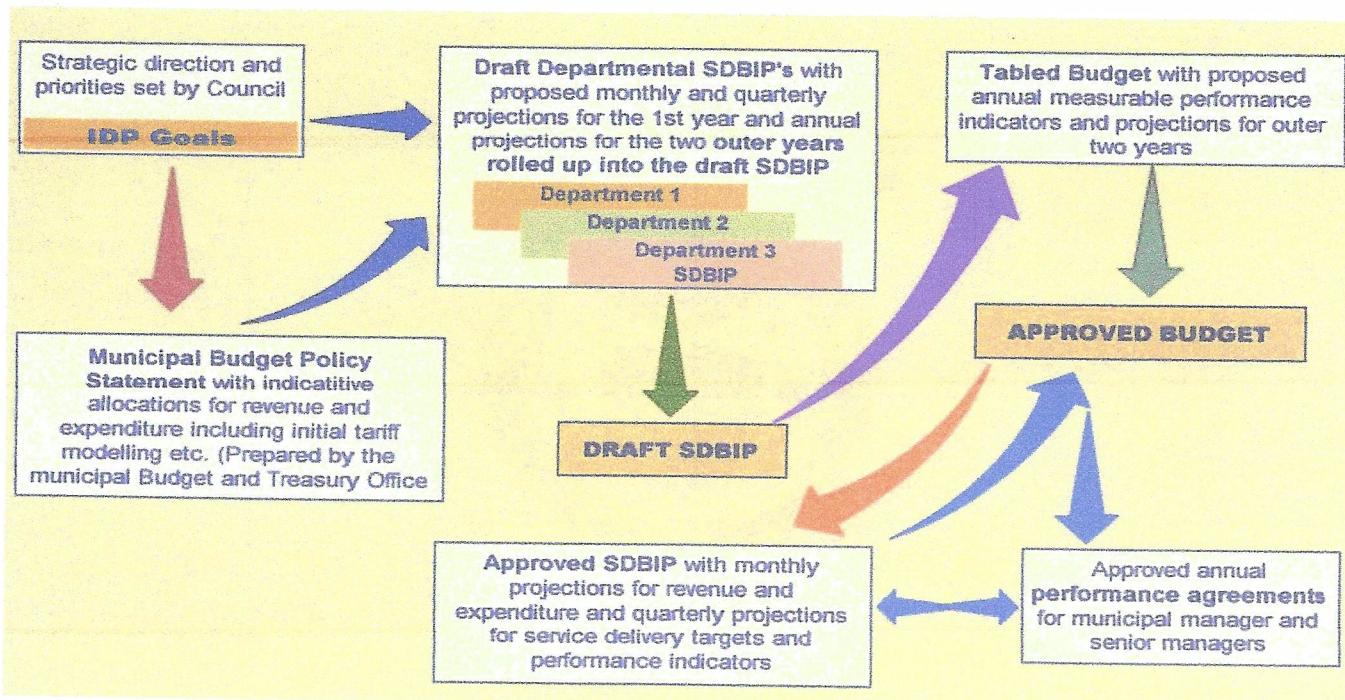
SDBIP is prepared in terms of Section 53(1) (c) (ii) of the Municipal Finance Management Act (MFMA) and National Treasury Circular No.13 and the Budgeting and the Reporting Regulations

The process of implementing and monitoring of the SDBIP legislated and is done and reported as defined in the table below:

FREQUENCY AND NATURE OF REPORT	MANDATE	RECIPIENTS
Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month	Section 71 of the MFMA	1. National Treasury
Quarterly progress report	Section 41 (1) (e) of the Systems Act, Section 166 (2) (a) (v) and (vii) of the Municipal Management Finance Act (MFMA) and Regulation 7 of Municipal Planning and Performance Management Regulations.	1. Municipal Manager /MANCO 2. Section 80 Committee 3. Audit Committee 4. Mayoral Committee 5. National Treasury
Mid-year performance assessment	Section 72 of the MFMA. Section 13 (2) (a) of Municipal Planning and Performance Management Regulations 2001.	1. Municipal Manager / MANCO 2. Mayoral Committee 3. Audit Committee 4. Council 5. Provincial Government 6. National Treasury
Annual report (to be tabled before Council by 31 January (draft and approved / published by 31 March each year)	Sections 121 and 127 of the MFMA, as read with Section 46 of the Systems Act and Section 6 of the Systems Amendment Act.	1. Municipal Manager / MANCO 2. Audit Committee 3. Mayoral Committee 4. Council 5. Auditor-General 6. Provincial Government 7. National Treasury 8. Local Community

3. THE PROCESS OF DEVELOPING THE SDBIP

The diagram below illustrates the process in line with the MFMA and National Treasury Circular No.13:



4. FACTORS CONSIDERED FOR THE COMPILED OF THE TOP-LAYER SDBIP

The SDBIP emanates from the 5 years IDP (as annually reviewed) which is a key planning documents that sets out the mission, vision, and strategic objectives of Sedibeng District Municipality as well as service delivery indicators that are realistic and attainable.

The Top-Layer SDBIP was then drafted through a one-on-one sessions with each cluster. Upon conclusion of this document, all the Executive Directors were given the final draft and offered to make input and comment to ensure that they take ownership of the content of their cluster plans.

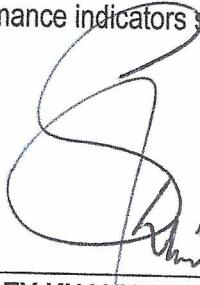
The SDBIP was developed in an alignment with the following:

- Growth Development Strategy of the Region
- The IDP Objectives and strategies
- The National KPA's and COGTA KPI's
- 2019/2020 Approved Sedibeng District Municipality Budget

5. SUBMISSION TO THE EXECUTIVE MAYOR

The top-layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of the Council was implemented and submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budget and Reporting Regulation for the necessary approval.

The SDBIP was developed as part of Section 72(1) (ii) of the Municipal Finance Management Act (MFMA) that stipulates that the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan.



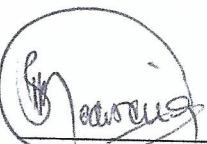
STANLEY KHANYILE
MUNICPAL MANAGER

30 July 2020

DATE

6. APPROVAL BY THE EXECUTIVE MAYOR

The Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1) (c) (ii) of the Municipal Finance Management Act (MFMA) and Section 72(1) (ii) of the Municipal Finance Management Act (MFMA), that stipulates that the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan.



Cllr. BUSISIWE MODISAKENG
EXECUTIVE MAYOR

30 July 2020

PMT SDBIP

SEDIBENG DISTRICT MUNICIPALITY

OFFICE OF THE MAYOR

PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

Priority Area	IDP Strategy	IDP Objective No.	Objective	KPI No	Baseline	Funding Source	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	POE Required
KPAs: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
State of the District Address												
Improve stakeholder relations through public participation	To ensure Good Governance and Sound Management practices	A1	Number of State Addresses (SODAs) convened	A1.1	2019/20 State of the District Address Speech	OPEX	Convene one (1) State of the District Address	—	—	—	Convene one (1) State of the District Address (one) 1 Ntirisano outreach programme	Programme and Report
Ntirisano		A1	Number of Outreach Programmes/ Ntirisano held (incl. Feedback)	A1.2	(4) Outreach Programmes in the previous Financial Year	OPEX	Convene four (4) Ntirisano Outreach Programmes	Convene and report on (one) 1 Ntirisano outreach programme	Convene and report on (one) 1 Ntirisano outreach programme	Convene and report on (one) 1 Ntirisano outreach programme	Convene and report on (one) 1 Ntirisano outreach programme	Programme and Report
IDP and Budget (Stakeholder/Community Participation)	To strengthen oversight and Accountability	A2	- Number of IDP and Budget Stakeholders/Committee Participation held	A2.1	Two (2) IDP/Budget Stakeholders Engagements held in the 2019/20 financial year	OPEX	Convene two (2) IDP Budget Stakeholders Engagements in the 2020/21 financial	Convene (one) IDP Budget Stakeholders Engagements	Programmes attendance Registers			
IDP and Budget Steering Committee		A2	- Number of IDP and Budget Steering Oversight Engagement	A2.2	Two (2) IDP/Budget Steering Committee Meetings held in 2019/20 financial year	OPEX	Convene (2) IDP/Budget Steering Committee Meetings	Convene one (1) IDP Budget Steering Committee Meeting	Convene one (1) IDP Budget Steering Committee Meeting	Convene one (1) IDP Budget Steering Committee Meeting	Convene one (1) IDP Budget Steering Committee Meeting	Programmes and Attendance Registers
Mayoral Committee Meetings		A3	- Number of Mayoral Committee Meetings held in the previous financial year	A3.1	Twelve (12) Mayoral Committee Meeting held	OPEX	Convene twelve (12) Mayoral Committee Meetings	Convene and report on three (3) Mayoral Committee Meetings	Convene and report on three (3) Mayoral Committee Meetings	Convene and report on three (3) Mayoral Committee Meetings	Convene and report on three (3) Mayoral Committee Meetings	Programmes and Attendance Registers
Joint Mayors Forums		A3	- Number of Joints Mayors Forums held in the previous financial year	A3.2	Four(4) Joint Mayors Forums held in 2019/20	OPEX	Convene four (4) Joint Mayors Forums	Convene and report onto (1) joint mayors forum	Convene and report onto (1) joint mayors forum	Convene and report onto (1) joint mayors forum	Convene and report onto (1) joint mayors forum	Programme and Attendance Registers
Facilitate, coordinate and monitor internal and external HIV, STI and TB Programmes		A4	- Number of AIDS Council Programmes and Multi-Sector Implementation Plan overseen implemented in the previous financial year	A4.1	Four (4) AIDS Council Programme and Multi-Sector Implementation Plan overseen implemented in 2019/20 in financial year	OPEX	Facilitate four (4) AIDS Council Programme and Multi-Sector Implementation Plan	Convene and report on one (1) AIDS Council Programme and Multi-Sector Implementation Plan	Convene and report on one (1) AIDS Council Programme and Multi-Sector Implementation Plan	Convene and report on one (1) AIDS Council Programme and Multi-Sector Implementation Plan	Convene and report on one (1) AIDS Council Programme and Multi-Sector Implementation Plan	HIV/Aids Programme Reports

SEDIBENG DISTRICT MUNICIPALITY
OFFICE OF THE SPEAKER
PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

Priority Area	IDP Strategy	IDP Objective	Objective No.	Key	KPI No	Baseline	Funding	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four (4)	POE Required
KPIs: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													
MPAC	Strengthening oversight and Accountability	To ensure Good Governance and Sound Management practices	B1	Number of MPAC meetings Co-ordinated	B1.1	Four (4) MPAC Meetings in the previous financial year	OPEX	Coordinate 4 SECTION 79 Committee meetings including MPAC Meeting	Co-ordinate and report on one (1) Oversight MPAC Meeting	Co-ordinate and report on one (1) Oversight MPAC Meeting	Co-ordinate and report on one (1) Oversight MPAC Meeting	Co-ordinate and report on one (1) Oversight MPAC Meeting	Notice and Attendance Register
Petition Management Committee	Oversee the processes of petition management	To maintain a high level of satisfaction in relation to municipality's service delivery	B2	Number of Petitions resolved	B2.1	Four (4) Petitions solved in the previous financial year	OPEX	Co-ordinate committee to resolve 5 petitions	Co-ordinate committee to resolve one (1) petition	Notice and Attendance Registers			
Council Sittings	Strengthening oversight and Accountability	To promote good governance through oversight and accountability	B3	- Number of Ordinary Council Meetings Convened	B3.1	-Four (4) Sedineg District Municipal Council Meetings in the Previous financial year	OPEX	Coordinate Four (4) Ordinary Council Sittings	Co-ordinate One (1) Ordinary Council Sitting	Signed Minutes			
District Speakers Forum	Strengthening oversight and Accountability	To promote good governance through oversight and accountability	B4	-Number of District Speakers Forum held	B4.1	- Four (4) District Speakers Forum held in 2019/20 financial year	OPEX	Facilitate 4) District Speakers Forum per annum	Co-ordinate one (1) Speakers forum per annum	Co-ordinate one (1) Speakers forum per annum	Co-ordinate one (1) Speakers forum per annum	Co-ordinate one (1) Speakers forum per annum	Signed Minutes
Councillors Welfare and Support	Monitor implementation councilor's welfare and support programmes	To provide welfare and support to councillors	B5	Number of Councillor's welfare and support programmes conducted	B5.1	Three (3) Councillor's welfare programmes in the previous financial year	OPEX	Coordinate and Conduct three (3) Welfare and Support Programmes	-	Conduct One (1) Welfare and Support Programmes	-	Conduct Two (2) Welfare and Support Programmes	Programme and Attendance Register
Stakeholder Relation	Improve stakeholder relation through Public Participation	To ensure Good Governance and Sound Management practices	B6	- Number of stakeholder engagement meetings conducted	B6.1	Three (3) Training and development programmes in the previous financial year	OPEX	Conduct four (4) Stakeholder engagement Meetings.	Conduct one (1) stakeholder engagement meeting.	Report and Attendance Register			
Capacity building an development training	Training and capacitation of councillors	To provide continuous capacity and development programmes to councillors	B7	Number of training and Development Programmes for Councillors conducted	B7.1	- Three (3) Training and development programmes in the previous financial year	OPEX	Identify Training and development programmes for councillors	Conduct and report on one (1) training and development programme	Conduct and report on one (1) training and development programme	Conduct and report on one (1) training and development programme	Conduct and report on one (1) training and development programme	Report and Attendance Register
Women's Month Celebrations	Commemorate women's month tribute to women who marched to Union buildings in August 1956 with Women's events	To reflect on the Heritage and meaning of Women's day	B8	Number of Women's Month celebrations conducted	B8.1	Three (3) Women's Month celebrations conducted in the previous financial year	OPEX	Conduct Four (4) Women's month programmes	Conduct Four (4) Women's month programmes	Conduct Four (4) Women's month programmes	Conduct Four (4) Women's month programmes	Conduct Four (4) Women's month programmes	Report and Attendance Register

SEEDIBENG DISTRICT MUNICIPALITY

OFFICE OF THE CHIEF WHIP

PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

Priority Area	IDP Strategy	IDP Objective	Objective No.	Key Performance	KPI No	Baseline	Funding	Annual Target	Quarter	Quarter Two(2)	Quarter Three	Quarter Four	POE Required
KPAG: GOOD GOVERNANCE AND PUBLIC PARTICIPATION													
Caucus	To ensure efficient, accountable and cooperative governance	To stabilize the political environment of the municipality	C1	Number of caucus meetings convened	C1.1	Four (4) Caucus Meeting in the previous financial year	OPEX	Convene One (4) Caucus Meetings	Convene One (1) Caucus meeting	Convene One (1) Caucus meeting	Convene One (1) Caucus meeting	Convene One (1) Caucus meeting	Attendance Register
Caucus Lekgotta				Number of District-wide Caucus Lekgottas Convened	C1.2	One (1) District -wide caucus in the previous financial year	OPEX	Convene one (1) District wide Caucus Lekgotta	-	Convene one (10) District Wide Caucus Lekgotta	-	-	Programme and Attendance Register
Study Group	Co-ordinate political study group management	To provide political oversight on matters brought before the study group	CC2	Number of Study Group meetings Convened	C2.1	Ten (10) Study group meetings convened in the previous financial	OPEX	Coordinate and facilitate all 12 study group meetings	Convene Three (3) Study Group Meetings	Convene Three (3) Study Group Meetings	Convene Three (3) Study Group Meetings	Convene Three (3) Study Group Meetings	Minutes and Attendance Register
Joint Whippery Strategic Session	Strengthening oversight and Accountability	To ensure Good Governance and Sound political practices	CC3	Number of Annual Joint Whippery Strategic Sessions	C3.1	One (1) District Wide Whippery Strategic Session in the previous financial year	OPEX	Convene one District wide Whippery strategic session	-	Convene one (10) district Wide Caucus Lekgotta	-	-	Programme and attendance Register
Research and Political Outreachses	Strengthening systems of governance, and the analysis of political activities, political thoughts and political behavior	To promote political education	C4	Number of Research and Political Outreaches Programmes	C4.1	Three research and political outreaches in the previous financial year	OPEX	Conduct Three (3) Research and Political Outreach Programs	-	Conduct One (1) Research and Political Outreach Programme	Conduct One (1) Research and Political Outreach Programme	Conduct One (1) Research and Political Outreach Programme	Programme and Attendance Register
PMT Meetings	Strengthening oversight and Accountability	To ensure effective political management of the institution.	C5	Number of Political Management Team (PMT) Meetings convened	C5.1	Four PMT Meetings Convened in the previous financial year	OPEX	Co-ordinate Four (4) PMT Meetings	Co-ordinate One (1) PMT Meeting	Co-ordinate One (1) PMT Meeting	Co-ordinate One (1) PMT Meeting	Co-ordinate One (1) PMT Meeting	Agenda and Attendance Register

ADMINISTRATION TOP LAYER

SDBIP

SEDIBENG DISTRICT MUNICIPALITY

OFFICE OF THE MUNICIPAL MANAGER

PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

Priority Area	IDP Strategy	IDP Objective	Objectiv	Key Performance	KPI No	Baseline	Funding	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	POE Required	
							KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	
PERFORMANCE MANAGEMENT														
PMS	Co-ordinate Performance Reporting, Monitoring and Evaluation	To promote a culture of accountability		D5	Number of Performance Management Review Reports Produced	D5.1	Performance monitoring and evaluation	OPEX	Monitor and evaluate 2019/20 municipal Performance and produce four (4) reports	Produce one (1) Quarter one Performance Management Review report	Produce one (2) Midyear Performance Management Review report	Produce Q3 Performance Management Review report	Produce Q4 Performance Management Review report	Four (4) Performance Report
GOOD GOVERNANCE& QUALITY ASSURANCE														
Quality Assurance	Ensure necessary actions are taken against all findings raised by the Auditor General	To promote a culture of accountability		D6	Percentage of Auditor General findings resolved	D6.1	Number and implementation of OPEX audit action plan	OPEX	Monitor the implementation of the Audit Action Plans	-	-	-	-	Audit Action Plan
	Co-ordinate Municipal Reporting	To ensure clean accountable and transparent governance		D7	Number of Annual Reports submitted to Auditor General and Council	D7.1	2018/19 Annual Report	OPEX	Develop and Submit 2019/20 Annual Report to council	-	-	-	-	Council approved Annual Report
LEGAL SERVICES														
Contract Management	Oversee the implementation of contract management by clusters	To provide legal advice to management and council		D9	Number of contract management oversight reports produced	D9.1	Four Contract management oversight reports in 2018/19 financial year	OPEX	Oversee the implementation of contract management and report quarterly	Oversee the implementation of contract management and report	Oversee the implementation of contract management and report	Oversee the implementation of contract management and report	Oversee the implementation of contract management and report	Contract Management Reports
External Communication	Build High level stakeholder relations, effective communications and branding	To ensure Good Governance and Sound Management Practices		D10	Number of communication strategies implemented	D10.1	Communication Strategies Implemented in 2019/20 financial year	OPEX	Implementation of Communication Strategy	-	Implement a communication strategy	-	-	Council approved communication strategy
				D11	Number of Media Monitoring Services Implemented	D11.1	Media Monitoring Services implemented in 2019/20 financial years	OPEX	Implementation of Media Monitoring Services	-	Implement media monitoring report	-	-	One report on Media Reporting
				D11.2	Number of Marketing and Branding strategies implemented	D11.2	Marketing and Branding Strategy implemented in 2019/20 financial year	OPEX	Implementation of marketing and Branding Strategy	-	Implement marketing and branding strategy	-	-	Marketing and Branding Strategy
				D12	Number of District Communication Forum Meetings	D12.1	District Communications Forum Meetings	OPEX	Coordinate 11 District Communications	Coordinate 4 district Forum meeting and report	Coordinate 2 district Forum meeting and report	Coordinate 3 district Forum meeting and report	Coordinate 2 district Forum meeting and report	Report on Communication Forums held Attendance Registers and Programmes
				D13	Number of External Newsletters developed, printed and distributed in 2019/20 financial year	D13.1	External newsletter developed, printed and distributed in 2019/20 financial year	OPEX	Develop, Print and Distribute 4 external newsletters each quarter	Develop, Print and Distribute 1 external newsletters each quarter	Develop, Print and Distribute 1 external newsletters each quarter	Develop, Print and Distribute 1 external newsletters each quarter	Develop, Print and Distribute 1 external newsletters each quarter	4 external newsletters
				D14	Number of media engagements facilitated	D14.1	Media engagement facilitated in 2019/20 financial year	OPEX	Facilitate Media engagements	-	Coordinate and facilitate one media engagement	-	-	One report on media engagement
				D15	Number of social Media Policy implemented	D15.1	Social media policy implemented in 2019/20 financial year	OPEX	Implementation of social media policy	-	Implement one Social Media Policy	-	-	One (1) approved Social Media Policy

SEDBENG DISTRICT MUNICIPALITY

FINANCE CLUSTER - CUSTODIAN: CHIEF FINANCIAL OFFICER

PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

Priority Area	IDP Strategy	IDP Objective	Objective No.	Key Performance Indicator (KPI)	KPI No:	Performance Reporting For 2020/21 Financial Year						
						Baseline	Funding Source	Annual Target	Quarter one (1)	Quarter Two(2)	Quarter Three(3)	Quarter Four (4)
KPA 2: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
Implementation of MSCOA reforms	Progressive Compliance with MSCOA regulations	To ensure successful implementation of the MSCOA regulations	F1	Percentage of transacting on MSCOA posting accounts	F1.1	Percentage of transacting in MSCOA posting accounts	OPEX	Implement 100% of MSCOA	Implement 100% of MSCOA	Implement 100% of MSCOA	Implement 100% of MSCOA	Report on the implementation of MSCOA general ledger
Municipal budget	Compile a realistic and funded budget	To provide a realistic financial planning of the municipality	F2	Number of municipal budgets approved	F2.1	One (1) annual municipal budget in the previous financial	OPEX	Compile one (1) annual budget and submit to Council for approval	–	–	Compile one (1) mid-year adjustment budget and submit to council for approval	Council Resolution on approval on budgeting
Procurement Plan	Development of an annual Procurement Plan	To determine procurement requirements and timeframes	F3	Number of Procurement plans submitted to National Treasury	F3.1	One (0) annual Capex Procurement plan submitted to National Treasury in the previous financial year	OPEX	Submit one (1) Annual CapEX Procurement Plan to National Treasury	–	–	–	Procurement and proof of submission to National Treasury
Cost Containment	Implement Cost Containment Strategy	To promote sound financial administration practices	F4	Percentage of cost saving realised	F4.1	1% cost saving realized in the previous financial year	OPEX	Realise 1% of total annual saving on operating budget within general expenses and produce four reports	Realise 1% of total Q1 saving on operating budget within general expenses and produce four reports	Realise 1% of total Q2 saving on operating budget within general expenses and produce four reports	Realise 1% of total Q4 saving on operating budget within general expenses and produce four reports	Cost saving report statement of comparison of budget and actual amounts
Municipal Tariffs	Review tariff structure and income generating tariffs	To review the effectiveness of the existing tariff structures and the need to for restructuring	F5	Number of municipal tariff reviews conducted	F5.1	One (1) Review of tariff structures conducted in the previous financial year	OPEX	Review tariffs for the 2020/21 financial year and submit to Council for approval	–	–	Review tariffs for the 2020/21 financial year and submit to Council for approval	Council Resolution on approval on municipal tariff

SUPPLY CHAIN MANAGEMENT								
GEYODI Compliance	Monitor adherence to GEYODI requirements	To adhere to F6	Percentage of jobs awarded to people with disability	F6.1 0.5% jobs awarded to people with disabilities (PWDs) on the previous financial year	OPEX 1% of total annual jobs awarded and services rendered by people with disabilities and produce one report	0.25% of total quarterly jobs awarded for goods and services rendered by people with disabilities and report	0.25% of total quarterly jobs awarded for goods and services rendered by people with disabilities and report	0.25% of total quarterly jobs awarded for goods and services rendered by people with disabilities and report
			Percentage of jobs awarded to women owned businesses to date	F6.2 15% jobs awarded to women owned businesses in the previous financial year	OPEX 20 % jobs awarded to women owned businesses in the previous financial year	5% of total quarterly jobs awarded and services rendered by women and report	5% of total quarterly jobs awarded and services rendered by women and report	5% of total quarterly jobs awarded and services rendered by women and report
			Percentage (%) of jobs awarded to Youth owned businesses to date	F6.3 4% of jobs awarded to youth owned businesses in the previous financial year	OPEX 4% of total annual jobs awarded and services rendered by youth and produce one report	1% of total quarter 1 jobs awarded and services rendered by youth and report	1% of total quarter 1 jobs awarded and services rendered by youth and report	1% of total quarter 1 jobs awarded and services rendered by youth and report
Local Business Support	To prioritise procurement of goods and services from local suppliers	To provide support and develop local business	Percentage of jobs awarded to local SMMEs and Co-ops	F7.1 30% jobs awarded to SMMEs and Co-operatives to date	OPEX 30% of total annual jobs awarded and services rendered by SMMEs and Cooperatives and produce one report	7.5% of total quarterly jobs awarded and services rendered by SMMEs and Cooperatives report	7.5% of total quarterly jobs awarded and services rendered by SMMEs and Cooperatives report	7.5% of total quarterly jobs awarded and services rendered by SMMEs and Cooperatives report

CORPORATE SERVICES CLUSTER - CUSTODIAN - EXECUTIVE DIRECTOR										
PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR										
Priority Area	IDP Strategy	IDP Objective	Object Key	KPI No:	Baseline	Funding	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)
KPA 5. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT										
ICT Governance	World Class ICT Infrastructure In support of smart Sedibeng Region	To implement ICT Governance Framework	11	Number of ICT Governance Reports submitted	11.1	ICT Governance Framework for 2019/20	OPEX	Four reports on the implementation of the ICT Governance Framework	Produce Q1 Report (1) on the implementation report on ICT Governance	Four reports on ICT Governance Framework
ICT Strategy	World Class ICT Infrastructure In support of smart Sedibeng Region	To Develop ICT Strategy	12	One Council approved ICT Strategy	12.1	No ICT Strategy for 2019/20	OPEX	Produce one council approved report on ICT strategy	Produce one council approved ICT Strategy	Approved Report on the implementation of the ICT strategy
ICT Strategy	World Class ICT Infrastructure In support of smart Sedibeng Region	To Implement ICT Strategy	12	Number of reports on the implementation of ICT Security controls	12.2	No ICT Strategy for 2019/20	OPEX	Produce four reports on the implementation of ICT strategy	Produce Q1 Report (1) on the implementation report of the ICT Strategy	Four Council Approved implemented strategy
ICT Security Controls	World Class ICT Infrastructure In support of smart Sedibeng Region	To Implement ICT security Controls	13	Number of reports on the implementation of ICT Security controls	13.1	No baseline reports on ICT security controls in 2019/20	OPEX	Produce four (4) reports on the implementation of ICT Security Controls	Produce Q1 Report (1) on the implementation of the ICT Security Controls	Four reports on ICT Security Controls
ICT Risks	World Class ICT Infrastructure In support of smart Sedibeng Region	To identify and manage ICT risks	14	Number of reports on the implementation of ICT Risks	14.1	Reports on the management of ICT risks for 2019/20	OPEX	Produce four (4) reports on the management of ICT risks	Produce Q1 report on ICT risks	Four (4) Reports on the tracking of the implementation of the ICT resolutions
ICT Steering Committee	World Class ICT Infrastructure In support of smart Sedibeng Region	To implement ICT steering committee resolution	15	Number of reports submitted on the progress on the implementation of the ICT resolutions	15.1	Resolutions tracked and implemented for 2019/20	OPEX	Produce four reports on the implementation of ICT steering committee resolutions	Produce 1 report on the implementation of the ICT Steering Committee Resolutions	Four (4) Reports on the implementation of the ICT Steering Committee Resolutions
ICT Policies Workshops	World Class ICT Infrastructure In support of smart Sedibeng Region	To provide workshops to employees on ICT policies and procedures	16	Number of ICT policies workshops conducted for employees	16.1	Reports on workshops for councillors in 2019/20	OPEX	Produce 4 reports on ICT policies workshops	Produce one (1) report on ICT policy workshop conducted	Four (4) Reports on ICT Policy workshops

SEDIBENG DISTRICT MUNICIPALITY

CORPORATE SERVICES CLUSTER - CUSTODIAN - EXECUTIVE DIRECTOR

PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

Priority Area	IDP Strategy	IDP Objective	Objectif Key	KPI No:	Baseline	Funding	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four (4)	POE Required
KPA 5: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT												
HUMAN RESOURCES												
KPA 5: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT												
COUNCIL SECRETARIAT SERVICES												
Human Management Resources Strategy	Ensure effective, competent and motivated staff	To implement Human Management Resource Strategy	17	Number of reports on the implementation of Human Management	17.1	Approved Human Resource Management Strategy	OPEX	Submit four council approved reports on the implementation of the Human resources	Implement HR strategy and report quarterly	Implement HR strategy and report quarterly	Implement HR strategy and report quarterly	Four (4) reports on HR implementation
Wellness Programme	Ensure effective competent and motivates staff	Conduct workplace stress management empowerment programmes for employees	18	Number of workplace stress management programmes conducted for general workers	8.1	Workplace stress management programmes for general workers conducted in 2019/20	OPEX	Conduct four workplace stress management programmes for general workers	Implement One (1) workplace stress management programme and report	Implement One (1) workplace stress management programme and report	Implement One (1) workplace stress management programme and report	Four reports on Workplace stress programmes
Occupational Health and Safety	Ensure effective, competent and motivated staff	Establish occupational Health and Safety Committee	19	Approved report by Council on occupational Health and Safety committee	19.1	Occupational Health and Safety Plans for 2019/20	OPEX	Produce one council approved report on established occupational Health and Safety Committee	Implement a council approved report on established OH&S Committee	-	-	Once Council approved report
Workplace Policies	Ensure effective, competent and motivated staff	To conduct workplace policies workshops for employees	12	Number of workplace policies conducted for general workers	20.1	Workplace policies for 2019/20	OPEX	Conduct four (4) workplace policies workshops for general workers	Implement One (1) workplace on workplace Policies	Implement One (1) workplace on workplace Policies	Four reports on Workplace policies workshops	Four reports on workplace Policies
Local Labour Forum	Ensure effective, competent and motivated staff	To conduct LLF meetings to deliberate on issues affecting employees and management	21	Number of LLF meetings resolutions finalised	21.1	LLF meetings resolutions in 2019/20	OPEX	Implement three (3) local labour forum resolutions every three months	Implement one (1) resolution of labour forum resolutions	Implement one (1) resolution of labour forum resolutions	Implement One (1) resolution of labour forum resolutions	Three (3) reports on implemented resolutions
Council Meetings secretariat support services	Effective management of Council Business	To provide secretariat support to council meetings	22	Number of council meetings supported	22.1	Four (4) council meetings for 2019/20	OPEX	Provide Four (4) sets of minutes and agenda of council meetings	Write sets of minutes and agenda for Q1	Write sets of minutes and agenda for Q2	Write sets of minutes and agenda for Q3	Four (4) approved Council minutes and agenda

SEDIBENG DISTRICT MUNICIPALITY

CORPORATE SERVICES CLUSTER - CUSTODIAN - EXECUTIVE DIRECTOR

PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

Priority Area	IDP Strategy	IDP Objective	Objectif	Key	KPI No:	Baseline	Funding	Annual Target	Quarter One(1)		Quarter Two(2)		Quarter Three(3)		Quarter Four(4)		POE Required
									Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	
KPA 3: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																	
Integrated Fleet Management Policy	Ensure Effective and efficient fleet management	To review integrated Fleet Management Policy	23	One integrated fleet management policy approved by Council	23.1	Approved integrated fleet management policy for 2019/20	OPEX	Produce one council approved report on reviewed integrated fleet management policy.	Implement one approved Fleet management Policy	-	-	-	-	-	-	-	Approved Council Fleet Management Policy
Integrated Fleet Management Strategy	Ensure Effective and efficient fleet management	To implement Integrated Fleet Management Strategy	24	One integrated fleet management strategy approved by Council	24.1	No integrated fleet management strategy in 2019/20	OPEX	Produce one council approved report on integrated fleet management strategy	Implement one approved Fleet management Strategy	-	-	-	-	-	-	-	Approved Council Fleet Management strategy
Integrated Fleet Management Plan	Ensure Effective and efficient fleet management	To develop Integrated Fleet Management Plan	25	Council approved Integrated Fleet Management Plan	25.1	Approved integrated fleet management plan for 2019/20	OPEX	Produce one Council approved report on integrated fleet management plan	Implement one (1) Council approved Fleet Management Plan	-	-	-	-	-	-	-	Approved Council Fleet Management Plan
Integrated Fleet Management Plan	Ensure Effective and efficient fleet management	To implement integrated Fleet Management plan	26	Number of council approved integrated fleet management	26.1	Approved Integrated Fleet Management Reports for 2019/20	OPEX	Produce four (4) Council approved reports on the implementation of the Integrated Fleet Management	Produce one Council report on Fleet Management Plan for Q1	Produce one Council report on Fleet Management Plan for Q2	Produce one Council report on Fleet Management Plan for Q3	Produce one Council report on Fleet Management Plan for Q4	Four (4) Council approved Fleet Management plans	Four (4) Council report on Fleet Management Plan for Q4	Four (4) Council report on Fleet Management Plan for Q3	Four (4) Council report on Fleet Management Plan for Q2	Council approved General Repairs Plan
Facilities and buildings	Improve Council image and access to municipality's Buildings and facilities	To develop General Repairs and Maintenance plans for facilities and buildings	27	One general maintenance and repairs plan for facilities and buildings approved	27.1	Approved General repairs and Maintenance plan for facilities and buildings for 2019/20	OPEX	Produce one Council approved report on General Repairs and Maintenance Plan for facilities and buildings	Develop one (1) council approved General Repairs and Maintenance & Repairs Process Plan	-	-	-	-	-	-	-	Council approved General Repairs Plan
		To implement General Repairs and Maintenance Plan for facilities and buildings	28	Number of General Repairs and Maintenance reports produced	28.1	Approved General Repairs and Maintenance Reports on 2019/20	OPEX	Produce Four (4) reports on the general repairs and maintenance for facilities and buildings	provide one report on general maintenance	provide one report on general maintenance	provide one report on general maintenance	provide one report on general maintenance	provide one report on general maintenance	provide one report on general maintenance	provide one report on general maintenance	provide one report on general maintenance	Four (4) reports on general repairs and building maintenance
Records Management	Effective management of Council Business	To implement Records Management System	29	Number of reports submitted to portfolio committee on the implementation of the records management	29.1	Records Management Strategy for 2019/20	OPEX	Produce four (4) reports on the implementation of the records Management Strategy 16	Provide one records management report	Provide one records management report	Provide one records management report	Provide one records management report	Provide one records management report	Provide one records management report	Provide one records management report	Four (4) reports on Management records	Four (4) reports on Management records

CORPORATE SERVICES CLUSTER: CUSTODIAN - EXECUTIVE DIRECTOR									
PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR									
Priority Area	IDP Strategy	IDP Objective	Objectif Key	KPI No:	Baseline	Funding	Annual Target	Quarter One(1)	Quarter Two(2)
KPA 5: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT									
INTERNAL COMMUNICATION									
Communication Strategy	Effective management of Council Business	To develop communication strategy	30	Once Council Approved Report on Communication Strategy	30.1	No Communication Strategy in 2019/20	OPEX	Produce one council Approved Report on communication Strategy	Produce one council Approved Report on communication Strategy
Social Media Policy	Effective management of Council Business	To develop Social Media Policy	31	One Council approved report on Social Media Policy	31.1	No Social Media Policy 2019/20	OPEX	Produce one council Approved Report on Social Media	Produce one council Approved Report on Social Media Policy
Website	Effective management of Council Business	To Upload compliance reports and documents on the municipality website	32	Number of reports uploaded and updated on the website	32.1	Reports on municipality website updates	OPEX	Upload eight (8) compliance reports on the website	Implement two(2) reports on compliance
Municipality Image	Effective management of Council Business	To promote the municipality image through posting of events, campaigns and commemorative events on the website	33	Number of reports regarding municipality events upload on the website	33.1	Uploaded write-ups for the municipality events on the website for 2019/20	OPEX	Uploaded four(4) online wellness awareness and educational materials for employees	Monitor municipal website and produce 1 report
Employees Empowerment	Effective management of Council Business	To empower all employees through online wellness awareness and educational materials	34	Number of online wellness awareness and educational materials for employees	34.1	No online wellness awareness and educational materials for employees for 2019/20	OPEX	Uploaded four (4) online wellness awareness and educational materials for employees	One report produced and implemented n wellness and educational awareness
PROTECTION SERVICES									
Safety and Security	Ensure safety of users of municipality's facilities and buildings	To implement the protection Service Strategy	35	Number of reports submitted on the implementation of the protection services strategy	35.1	Reports on the implementation of protection services strategy for 2019/20	OPEX	Submit four (4) reports on the implementation of the protection services strategy for 2019/20	Four strategic reports on implementation produced and implemented

SEDIBENG DISTRICT MUNICIPALITY

TRANSPORT, INFRASTRUCTURE AND ENVIRONMENT - CUSTODIAN: EXECUTIVE DIRECTOR

Performance Reporting for 2020/2021 Financial Year						
Priority Area	IDP Strategy	IDP Objective	Objectif	Key Performance Indicator (KPI)	KPI No: Baseline	Funding Source
KPA4: BASIC SERVICES AND INFRASTRUCTURE						
Development of Integrated Transport Plan (ITP)	To promote efficient, safe and effective integrated public transport systems and facilities.	G1	Number of Integrated Transport Plan's (ITP) reviewed and approved by council for the following items: - RRAMS Rural Roads Assets Management Systems - Household travel survey - Regular traffic counts	G1.1 Integrated Transport Plan (ITP)	Dept. of Transport	Review Integrated Transport plan and submit to council for approval
Airport	To monitor the operations of the airport	G2	Number of reports in Airports Operations	G2.1 New	OPEX	Monitor Operations of the airport and produce four reports
Regional Infrastructure Projects	Plan for effective, efficient and sustainable infrastructural projects, water and sanitation services, and provision of electricity	G3	Number of Regional Infrastructure Projects monitored	G3.1 Bi-annual reports per projects were tabled to council	OPEX Monitor implementation of one (1) regional infrastructure project and report bi-annually	Monitor implementation of one (1) regional infrastructure project and produce one report
License Service Centres	Render effective, efficient and customer oriented licensing services in the region	G4	Number of reports on implementation of Licensing Services.	G4.1 Four (4) reports OPEX in 2029/20 Financial year	Produce four reports on implementation of Licensing Services	Produce one report on implementation of Licensing Services
Transport					Review Integrated Transport Plan and Submit to Council for Approval	Council Resolution on the ITP Plan
Infrastructure					Monitor Operations of the airport and produce one report	Four (4) Report on Vereeniging Airport Operation
Licensing					Monitor implementation of one (1) regional infrastructure project and produce one report	Two (2) reports on Regional; Infrastructure Projects
Services					Monitor implementation of Licensing Services	Four (4) Report on Licensing Services

SEDIENG DISTRICT MUNICIPALITY

TRANSPORT, INFRASTRUCTURE AND ENVIRONMENT -CUSTODIAN: EXECUTIVE DIRECTOR

Performance Reporting for 2020/21 Financial Year									
Priority Area	IDP Strategy	IDP Objective	Objectif	Key Performance Indicator (KPI)	KPI No: Baseline	Funding Source	Annual Target	Quarter One(1)	Quarter Two(2)
KPA4: BASIC SERVICES AND INFRASTRUCTURE									
Air Quality	Implementation of effective environment and effective integrated management in the Sedieng District	To promote efficient Service that addresses the socio-economic and environmental development imperatives of the region	G5	Number of reports on Ambient Air Quality monitoring station	G5.1	No Air Quality Management Plan	OPEX	Produce four reports on Ambient Air Quality monitoring stations	Produce one report on Ambient Air Quality monitoring stations
Environmental Awareness				Number of Environmental Awareness Campaigns	G6.1	Conduct Four (4) Environmental Awareness Campaigns	OPEX	Conduct Four (4) Environmental Awareness Campaigns	Conduct one (1) Environmental Awareness Campaign
Municipal Health Services		To promote efficient healthy environment and effective integrated service for people to live and work in and reduce environmental health risk	G7	Percentage of compliance to Municipal Health Norms and Standards	G7.1	88% Compliance Achieved in 2017/2018 (2018/19 not yet reviewed)	OPEX	Render Municipal Health Services at 50% compliance with National Health Norms and Standards	Render Municipality Health Services at 50% Compliance with National Health Norms and Standards and report

SEDIBENG DISTRICT MUNICIPALITY

STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT - CUSTODIAN - EXECUTIVE DIRECTOR

PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

SEDIBENG DISTRICT MUNICIPALITY

STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT - CUSTODIAN - EXECUTIVE DIRECTOR

Performance Reporting for 2020/21 Financial Year									
Priority Area	IDP Strategy	IDP Objective	Key Performance	KPI No.	Baseline	Funding	Annual Target	Quarter One(1)	Quarter Two(2)
KPA 2: LOCAL ECONOMIC DEVELOPMENT									
EPWP	Creating work opportunities in public social programmes	To create decent work & sustainable livelihoods, education, health, rural development food security and land reforms. To promote local economic opportunities	E8	Number Expanded Public Works Program (EPWP) beneficiaries employed	E8.1	Hundred and twenty (67) EPWP beneficiaries employed in the previous financial year	CAPEX	Employ 55 EPWP beneficiaries	-
SMMEs)Emerging Farmers and Cooperatives Development	Ensure that adequate financial and non-financial assistance is provided to SMME's and Cooperatives			Number of SMMEs and Cooperatives capacitated	E8.2	50 Cooperatives and SMMEs (Emerging Farmers) trained in the previous financial year	CAPEX	Coordinate support to Capacitate forty (30) SMMEs(small emerging Farmers) and Co-ops	Coordinate support to Capacitate ten (15)SMMEs and Co-ops
Tourism Demand	Promote and Develop Tourism and Leisure sector	To create Tourism demand through targeted tourism marketing indicatives	E9	Number of marketing and Tourism Initiatives participated in the report	E9.1	Participated in Four Tourism and market Initiatives in the 2019/20	OPEX	Identify and participate in one (1) Marketing and Tourism initiative and produce four (4) reports	Identify and participate in one (1) Marketing and Tourism initiative one (1) report
Tourism Supply	Promote and Develop Tourism and Leisure sector	Develop Skills and products in the tourism industry	E10	Number of reports on development and tourism awareness programmes	E10.1	Four skills development and tourism awareness programmes and reports submitted in 2019/20	OPEX	Facilitate four (4) skills development and tourism awareness programmes and report	Facilitate one (1) skills development and tourism awareness programme and report
Fresh Produce Market	To provide a central market distribution system for the region and maximize municipal revenue	To provide efficient services to local suppliers and buyers	E11	Number of Fresh Produce Markets reports submitted to council	E11.1	Four (4) Fresh Produce Market Reports a	OPEX	Produce four (4) Fresh Produce Market Reports a	Produce one (1) Fresh Produce Market Report
Agriculture	To promote and develop agricultural sector	To facilitate implementation of the Mega Agripark	E12	Number of reports on the milling plant within the Mega Agripark project	E12.1	Four(4) reports on Milling Plant within the Mega Agripark project in the previous 2019/20	CAPEX	Implement the Milling plan within the Mega Agripark project	Produce One (1) Milling plant within the Mega Agripark
									Produce One (1) Milling plant within the Mega Agripark

SEDIBENG DISTRICT MUNICIPALITY

COMMUNITY SERVICES - CUSTODIAN: EXECUTIVE DIRECTOR

Priority Area	IDP Strategy	IDP Objective	Objective Key	KPI No.	Baseline	Funding	PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR				POE Required
							Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	
KPA 4: BASIC SERVICES AND INFRASTRUCTURE											
Community Safety Programmes	To promote and build safer communities	To Coordinate implementation of community safety programmes in line with Covid-19	H1	Number of Community Safety Programmes coordinated	H1.1	2019/20 Community Safety Reports	OPEX	Coordinate implementation of eight (08) Community Safety programmes and report	Implement two (2) Community Safety Programmes and report	Implement two (2) Community Safety Programmes and report	Reports, Attendance Register and minutes of the meetings
Disaster management awareness	Promote disaster resilient communities	Implement Disaster Risk Reduction (DRR) programmes in line with Covid-19	H2	Number of Disaster Recovery Risk Reduction Awareness programmes conducted	H2.1	Four (4) Awareness campaigns in 2019/20	OPEX	Conduct four (4) Public Disaster Management awareness programmes and report	Conduct one (1) Public Disaster Management awareness programmes and report	Conduct one (1) Public Disaster Management awareness programmes and report	Reports, Attendance Register and minutes of the meetings
District Health Council Activities	Promote the efficient delivery of Primary Health Care	To coordinate implementation of District Health Council programmes in line with Covid-19	H3	Number of District Health Council Programmes coordinated	H3.1	Three (3) District Health Council Meetings On 2019/20 financial year	OPEX	Coordinate three (3) District Health Council Programmes	Coordinate one (1) District Health Meetings	Coordinate one (1) District Health Meetings	Reports, Attendance Register and minutes of the meetings
Youth Development Programmes	Facilitate implementation of youth development programmes in the region through NYDA	To coordinate youth development programmes in the region through NYDA in line with Covid-19	H4	Number of Youth Development Programmes coordinated	H4.1	- NYDA Budget	OPEX	Coordinate Four (4) Youth Development Programmes	Conduct one (1) Youth Development programme and report	Conduct one (1) Youth Development programme and report	Reports and Attendance Register
Women and Gender Programmes	Promote women advocacy and gender equity	To coordinate implementation of women and gender programmes in line with Covid-19	H5	Number of Women and Gender Programmes implemented	H5.1	Three (3) Women and Gender Programmes in 2018/19 Financial year	OPEX	Coordinate Two (2) Women and Gender Programmes	Conduct one (1) Women and Gender programme and report	Conduct one (1) Women and Gender programme and report	Reports and Attendance Register

SEDBENG DISTRICT MUNICIPALITY

COMMUNITY SERVICES - CUSTODIAN: EXECUTIVE DIRECTOR

PERFORMANCE REPORTING FOR 2020/21 FINANCIAL YEAR

Priority Area	IDP Strategy	IDP Objective	Objective Key	KPI No.	Baseline	Funding	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four (4)	POE Required
KPA 4: BASIC SERVICES AND INFRASTRUCTURE												
COMMUNITY SAFETY												
SPORTS, ARTS & CULTURE												
Sports and Recreation Programmes												
Sports and Recreation Programmes	Promote the development of Sports and Recreation in the region	Coordinate developmental sports and recreational programmes in the region in line with Covid-19	H6	Number of Sports development programmes coordinated	H6.1	Four (4) Programmes in the previous financial year	OPEX	Coordinate (4) Developmental Sports Programmes	Coordinate one (1) Developmental Sports Programmes	Coordinate one (1) Developmental Sports Programmes	Coordinate one (1) Developmental Sports Programmes	Reports and attendance registers
Arts and Culture Programmes	Support Arts and Culture Programmes	Coordinate arts and culture events and programmes in line with Covid-19	H7	Number of Arts and Cultural programmes coordinated	H7.1	Four (4) Programmes in the previous financial year	OPEX	Coordinate Four (4) Arts and Culture Programmes	Coordinate One (1) Arts and Culture Programme and report	Coordinate One (1) Arts and Culture Programme and report	Coordinate One (1) Arts and Culture Programme and report	Reports and attendance registers
Geographical Name Change	Facilitate the Geographical Name Change Process	Coordinate mobilization of stakeholder's participation for Geographical Name Change process in line with Covid-19	H8	Number of GNC Stakeholders meetings coordinated	H8.1	GNC Stakeholder participation meetings held in the previous financial year	OPEX	Coordinate four(4) GNC Stakeholders meetings	Coordinate one (1) GNC Stakeholders meeting	Coordinate one (1) GCN Stakeholders meeting	Coordinate one (1) GCN Stakeholders meeting	Reports and attendance registers
Commemorative events	Promote and preserve heritage and museums in the region	Coordinate hosting of heritage and commemorative events in region in line with Covid-19	H9	Number of heritage and commemorative events coordinated	H9.1	-	OPEX	Coordinate Four (4) commemorative events	Co-ordinate one (1) Commemorative event and report	Co-ordinate one (1) Commemorative event and report	Co-ordinate one (1) Commemorative event and report	Reports and attendance registers